

A child in a light-colored sports uniform is celebrating with their arms raised in a sports field. The background shows other people and trees, all in a warm, orange-toned filter. The text "Sport... and more" is overlaid in white.

Sport... and more

...sport?
and more



Sport...

and more



2012

Six years ago, PACES was born out of our unfaltering belief in the power of giving. Throughout our journey, we have focused on involving thousands of Palestinian children in core programs and activities, which were designed not only to lighten the burdens of their daily lives but also to empower them from a tender age. As an intrinsic part of our ongoing capacity building efforts in Palestine, Jordan, and Lebanon, the implementation of these core programs has indeed generated major employment opportunities and training prospects that hundreds of coaches continue to benefit from.

Given our unflagging determination at PACES to yield even more positive results in the years ahead, we are committed to further develop our core programs and to expand them accordingly. This is why in 2012, we mobilized further into marginalized areas and worked on involving our children's parents in the different schemes – helping them thus witness the development of their young ones and allowing them to partake in their children's dedication to sports. At the same time, we reduced the number of children per training group in order to grant each child the chance to benefit from a greater degree of personalized attention.

As we reflect on the year 2012 and attempt to share its many accomplishments with our invaluable partners, we would like to focus on the non-core programs that PACES has put in place, and on the real direct effect of sports on the lives of our children. Unlike previous, and perhaps more conventional annual reports, this year's account of our continuous and ingenious efforts is not relayed through the prism of statistics or sheer numbers but rather, through the eyes of our pride and joy: PACES' children.

Hani Qattan
Founder and Chairman



A Step ahead...

US

Six years on, we continue to grow and deepen our program to benefit Palestinian children. We started in Palestine and expanded our reach to include children in refugee camps in both Jordan and Lebanon.



...bæŋh6 qəʃz A
sport unifies us

Six years on, we continue to grow and deepen our program to benefit Palestinian children. We started in Palestine and expanded our reach to include children in refugee camps in both Jordan and Lebanon.

We have encouraged more children, parents and partners to share our vision by educating their communities about PACES' sports program and activities. We continue to learn from our experiences, to refine our approach and to make adjustments, without ever sacrificing our foremost ambition: that of playing an integral part in our children's personal growth and development.

The continuing success of our programs relies on three main pillars: (i) the commitment of the children, (ii) the parents, and (iii) our partners and supporters. All three pillars are of equal importance. Our partners and our children have consistently demonstrated an unfaltering sense of commitment. So, we are currently focusing on getting the parents to regularly attend training sessions and witness their children's growth and transformation.

PACES is not a bricks and mortar school; nor is it run by principals and teachers. Nevertheless, transformation through education is at the core of our program activities. This is why we are committed to learn from our experiences and to educate our coaches, partners and staff. By building the capacities of our partners and enhancing the commitment of the parents, we are helping them build a healthier, let alone, stronger community.

At the economic level, PACES provides its coaches with employment. This contributes effectively to reducing the high level of unemployment in the region, and helps alleviate some of the economic hardships that these coaches face on daily basis. In 2012 alone, for example, PACES played a key role in the economic empowerment of hundreds of coaches, 25% of whom were female.

Our commitment to education and learning goes beyond sports. We complement our sports program on the sports field with awareness programs about selected topics ranging from nutrition to environmental stewardship and civic engagement.

In our relentless effort to push forward, we will be paying special attention this year to observing and assessing our children's behavior as well as their academic progress. In addition, we will be evaluating the overall program in a scientific manner, using a particular pilot program designed in Palestine. We know that there is always room to improve.

OUR CENTERS IN PALESTINE | Jenin Romani Union Sporting • Jenin Youth Center - Jenin Camp • Jenin Sports Club, Anza

Club • Tulkarem Tulkarem • Cultural Sport Club • Nurshams Youth Center - Nurshams Camp • Anabta Sports Club, Faroun

Sporting Club • Tubas Tubas Sports Club • Fara'a Youth Center - Fra'a Camp • Qalqelia Kufor Zabad Sport Club • Al Ahli

Qalqilia Club • Jayoos Sports Club • Azoun Sports Club • Nablus Hitteen Scouts Group Club • Balata Youth Center - Balata

Camp • Askar Youth Center - Askar Camp • Nablus Union Sports Club • Howara Sports Club • Elbal Sports Club • Salfeet

Salfeet Sport • Cultural and Social Club • Ramallah Beit Anan Club, Saffa Club • Beit Leqia Union Club • Palestinian Child

Club - Al-Jalazaone Camp • Al-Am'ari Youth Center - Al-Amari Camp • Youth Activities Center - Qalandia Camp • Al-Bireh

Youth Foundation • Dura Al-Qare'a Sport Club • Jericho Aqbit Jaber Social Youth Center - Camp • Jericho Youth Club

• Zbedat Sports Club - Jordan Valley • Fasaail Club - Jordan Valley • Abu Dees Youth Club • Ein Al-Sultan Youth Center -

Ein Al-Sultan • • Jerusalem Burj Luq Luq Social Center Society • Jerusalem Hilal Club • Jabal Al-Mokaber Club • Sons of

Jerusalem Club • Generatio of Hope School • Beit Al-Zahra' Orphanage School - Girls • Islamic Orphanage Secondary

School - Boys • Bethlehem Al'bedeya Youth Club • Ibdaa-Dhasha Refugee Camp Center • Orthodoxi Club of Beit Sahour

• Ansar Center - Walajeh • SOS Children's Village Bethlehem • De La Salle Bethlehem Club • Hebron Al-Aroub Refugee

Camp Center • Tareq Bin Ziad Youth Club • Ahli Doura Sporting Club • Tarqumia Club • Beit Hanoun Ahli Beit Hanon •

Jabalia Jabalia Youth Club • Gaza Sun Club • Gaza Sporting Club • Nuseirat Nuseirat Youth Activities Center • Deir El-Balah

Deir Elbalah Refugee Camp Center • Rafah Rafah Refugee Camp Center • SOS Children's Village - Gaza • Al-Wihda Club

OUR CENTERS IN JORDAN | Irbid Karmel Gaza Gazat Hashem • Baqaa Baqaa • Nuzha Jazeera • Zarqaa

Zarqaa • Al Sukhneh Zarqaa • Al Rusayfeh • Marka Hitteen Marka • Moqablin Al Ta'arun Moqabalin •

Tabarbour SOS Tabarbour • Quesmeh Istiklal Quesmeh • Wadi Seer Istiklal • Hashemi Janoubi Hashemi

Janoubi • Ain Karem Hashemi Shamali • Manara Um Nawara • Madaba Madaba Union • Zizia Talbieh

OUR CENTERS IN LEBANON | NBC Tanmieh Al Karmel • Bedawee Hilal • Al Qods • Dbayyeh (JCC) Joint of Christian

Church • Wavell Atfal Al Jalil Club • Sadnayel Al Qods Club • Shatila Shbab Falestin • Burj Barajneh Al Aqsa • Al Oukhouwwa •

Ain Helwee Tabariyya • Al Nahda • Ain Helwee/ Mieh W'Mieh Safad Club • Burj Shamali Al Nahda • Rashidieh Al Jalil Tanmawi



A Window to

We value our children's exposure to people and places around the world. The exposure to different cultures, customs and habits, languages and ways of interacting with other social settings, are an invaluable learning experience for our children. It is our belief that sports, which represents an essential and common medium of communication, can pave the way for these amazing encounters.

As such, we continue to partake in international tournaments. At a minimum, the latter allow our children to probe a wider world beyond the refugee camp or the small village they come from. The children also get a chance to form new friendships and experience these in a fresh environment, away from the suffocating political climate that they call home.

So, our participation in tournaments goes beyond training and competing. Trips include cultural activities and outings designed to expose the children to new environments while having fun. The overarching objective is always to use sports as a powerful tool to empower the children and prepare them for a better future.

We appreciate the hopes and dreams our children have. One way to assist them fulfill their ambitions is to open a hopeful window unto the outside world, allowing them thus to see, explore, and experience life from a new perspective – especially that, for most children, it is often their first time outside Palestine, and sometimes even outside their villages.



of wobniW A the outside

world

We value our children's exposure to peoples and places around the world. Their exposure to different cultures, customs and habits, languages and ways of interacting with other social settings, are all invaluable learning experiences for our children. It is our belief that sport, which represents an essential and common medium of communication, can pave the way for these amazing encounters.

As such, we continue to partake in international tournaments. At a minimum, the latter allow our children to probe a wider world beyond the refugee camp or the small village they come from. The children also get a chance to form new friendships and experience these in a fresh environment, away from the suffocating political climate that they call home.

So, our participation in tournaments goes beyond training and competing. Trips include cultural activities and outings designed to expose the children to new environments while having fun. The overarching objective is always to use sports as a powerful tool to empower the children and prepare them for a better future.

We appreciate the hopes and dreams our children have. One way to assist them fulfill their ambitions is to open a hopeful window unto the outside world, allowing them thus to see, explore, and experience life from a new perspective – especially that, for most children, it is often their first time outside Palestine, and sometimes even outside their villages.

United World Games – Austria - June 2012

In 2012, we participated in two tournaments. The first tournament was the United World Games, held in Klagenfurt, Austria. Twenty girls and boys, from our Palestine program, between the ages of 13 and 15, traveled to Austria on a six-day excursion to compete in basketball. Our children were among 4,500 children that the United World Games attracted from more than 30 countries.

From the moment the children landed at the airport, they appreciated their new surrounding and admired everything from the green landscapes to the clean air, the beautiful old buildings and the well-preserved environment. At the end of their trip, they left with wonderful stories to share, new insights, and new aspirations. Adding to the positivity of their experience, the boys' team managed to secure second place and brought home a well-deserved trophy.

One of the most rewarding accomplishments however, was the personal development of Mamdouh – a 14 year-old child from an eight-member family from a village near Bethlehem. Mamdouh was extremely quiet and shy when we left Palestine. He did not engage frequently with his peers during training camp, despite the constant encouragement by his coach and fellow players. Yet, as soon as we reached Austria, Mamdouh was mesmerized by the surroundings. Overwhelmed by the excitement of the experience, and its novelty, Mamdouh quickly opened up during the tournament and transformed into a confident, socially engaged boy who laughed and joked with his teammates. This transformation in attitude reflected on his performance on the pitch too, leading it to improve tremendously. Here are Mahmoud's personal reflections on his experience:

“Since returning from Austria I have kept in touch with several of my new friends, and I am more active at social events with my family. The trip has opened my eyes to so many things. If I were chosen to participate in another tournament in Austria, I would help my teammates because I already know where to go and how to get there.”

- Mamdouh, Dheisheh Camp, Palestine

Mamdouh continues to attend our training sessions at Ibda' Club in Bethlehem, where he is a leader amongst his peers.

Gothia Cup - July 2012

“FOOTBALL TO THE LAST MINUTE”

Gothia Cup in Sweden is the largest youth football tournament in the world. The Gothia Cup started in 1975 and now attracts 1,600 teams from 80 nations. Girls and boys participate in different age groups. Over a six-day period, our young players experienced a blend of competition, fun and excitement.

We took our largest delegation yet as an organization. We assembled four teams: two girl teams (the under 12 years from Palestine and the under 13 years from Jordan) and two boys' teams (the under 13 years from Lebanon and the under 12 years from Palestine), accompanied by administrative and technical staff. 2012 marked the first time that PACES' teams from Jordan and Lebanon participated in international competitions.

After a long but exciting flight, the children reached Gothenburg in Sweden amazed, intrigued, and thrilled. The opening ceremony of the Gothia Cup set the stage for a truly amazing tournament. And, for the next 6 days, our children competed in 31 matches against teams from India, Germany, the US, Norway and Sweden.

Those were pretty intense days. Some days our teams took to the pitch as much as three times. With mottos like “football to the last minute” and “we represent Palestine and PACES” our children played well and acted as worthy ambassadors of both PACES and Palestine.

The children showed great sportsmanship the whole time. The competition stretched their physical endurance to the limit, while allowing them to play the sport they love.

A quote from Leila, Ruba's mother, from Hashemi Shamali in Jordan said upon her daughter's return:

“Ruba was shy and far from us as a family member, but after participating in the training camps and returning from Sweden she is more sociable, confident and happy.”

- Leila; Ruba's mother, Hashemi Shamali, Jordan



Sport and Empowerment...

Our program seeks to empower our children on multiple levels. Throughout our journey so far, we have witnessed many inspiring and concrete examples of this empowerment, the most touching of which might be Anoud's story.

Anoud is a 12-year old girl, born in Palestine who currently lives in Al Sukhaneh Camp, near Zarka, in Jordan. Anoud suffers from a cognitive impairment disorder, which makes it difficult for her to focus and learn at a comparable pace to that of her peers. She has faced many difficulties in the classroom, as well as in the community due to her learning difficulties. For instance, her condition discouraged her from attending school on a regular basis. However, Anoud joined PACES' program in 2012 at the Al Sukhaneh Camp. There, she demonstrated her abilities in sport and her commitment to it. Anoud is now always the first to arrive to practice, dressed in her uniform, and eager to be with her new friends.

"I do not deny that I was worried about including Anoud in the football program due to her disability, and also the possibility of rejection from her teammates. However, as time went on she became an important team member and was able to develop relationships with the girls who were also doing their best to support her and overcame any initial reservations they had."

Anoud's mother has attended training sessions many times to inform me that her daughter is deeply thankful and happy for the opportunity to play football."

- Coach Alaa, Al Sukhaneh Camp, Jordan

Playing almost any sport requires a small investment in equipment and clothing. So, providing uniforms to the children in our program alleviates the financial burden on their families to purchase these. It also removes an obstacle that may come in the way of the children attending regular sports activities.



...troq2
and more

Sport and Empowerment

Our program seeks to empower our children on multiple levels. Throughout our journey so far, we have witnessed many inspiring and concrete examples of this empowerment, the most touching of which might be Anoud's story.

Anoud is a 12-year old girl, born in Palestine who currently lives in Al Sukhaneh Camp, near Zarka, in Jordan. Anoud suffers from a cognitive impairment disorder, which makes it difficult for her to focus and learn at a comparable pace to that of her peers. She has faced many difficulties in the classroom, as well as in the community due to her learning difficulties. For instance, her condition discouraged her from attending school on a regular basis. However, Anoud joined PACES' program in 2012 at the Al Sukhneh Camp. There, she demonstrated her abilities in sport and her commitment to it. Anoud is now always the first to arrive to practice, dressed in her uniform, and eager to be with her new friends.

"I do not deny that I was worried about including Anoud in the football program due to her disability, and also the possibility of rejection from her teammates. However, as time went on she became an important team member and was able to develop relationships with the girls who were also doing their best to support her and overcame any initial reservations they had."

Anoud's mother has attended training sessions many times to inform me that her daughter is deeply thankful and happy for the opportunity to play football."

- Coach Alaa, Al Sukhaneh Camp, Jordan

Playing almost any sport requires a small investment in equipment and clothing. So, providing uniforms to the children in our program alleviates the financial burden on their families to purchase these. It also removes an obstacle that may come in the way of the children attending regular sports activities.

Alla', a fifteen year old boy from Toubas in Palestine comes, like everybody else, from an underprivileged family. Alla' has 4 siblings. His father is a farmer with very limited income, and his father was not able to provide his son with the uniform and shoes he needed in order to join the local sports club. Alla's passion for playing football and his dream of joining a football team became a reality when PACES brought its sports program to Tubas, where Alla' was one of the first to sign up as soon as he learned that his family would not have to buy him a uniform or shoes. Alla' was no longer excluded from playing football due to the lack of financial support.

"I am like the other kids in my community. Before we joined PACES' sports program, we played football in our neighborhood on the streets. Now I am part of a program. I am learning to play the game properly. I am provided with uniforms, the necessary equipment and a field where we can play. And I have been able to make many new friends and build relationships with teammates."

- Alla', Tubas, Palestine

Alla' represents many of the children in the communities we serve who are not able to afford the uniforms or fees that go with joining a local sports club. PACES ensures that any child interested in sports and willing to commit to attending practice on a regular and consistent basis can join and participate.



Sport and Education

Sport is a passion and a powerful motivator. So, at PACES we harness the power of sport to promote the academic development of our children. The story of Munther – a boy from Tubas, Palestine, who graduated from PACES' program at the age of 15 – demonstrates how sport and education combined can allow for better and further achievements in the life of our children

Munther initially joined our program in 2008 even though his parents were unenthusiastic. They were convinced that his participation in football would come at the cost of his academic achievement. His parents were so concerned that they instructed Munther to return his PACES uniform back to the club when they learned that he had joined without their knowledge.

Munther pleaded his case to the coach and to PACES; and, after several visits by our area supervisor, his parents agreed to allow Munther to partake in the program under one condition: that his participation does not adversely affect his school grades.

The condition that Munther keeps his grades motivated him to do well in school. Munther improved his grades in order to continue to play his favorite sport. His parents were happy with his academic progress, so they allowed him to continue with PACES for a total of 3 years.

“My school grades were very average, which led to my father’s decision that I not participate in PACES’ program. I doubled my efforts and dedicated myself to my schoolwork and was able to raise my grades and convince my father to allow me to join PACES’ program. My parents are now very happy that sports helped me become a better student.”

- Munther, Tubas, Palestine

Munther now plays football for one of Palestine's premier teams.



Sport and Ambition

Mohammad, a 16 year-old boy, comes from a limited income family. Until recently, he lived in a small village called Beit Omar, on the outskirts of Hebron. Now he resides in Al Bireh where he came to pursue his secondary education.

Mohammad joined PACES' program at Thaqafi Al Bireh Club, in 2008, along with his brother Mahmoud. While attending regular practice sessions he caught the attention of many as being worthy of further development as a football player.

Mohammad's father supported his son in seizing the opportunity to go to Jordan to attend a special football training camp organized by the Unio Esportiva Cornellà (UEC) football club, one of the premier youth football clubs in Barcelona, Spain. Mohammad was selected, from 400 other talented boys to join UEC this summer, and will soon be traveling to Spain to commence his formal training.

"I made an effort to attend as many of my son's trainings as I could to encourage him and give him moral support and this reflected positively on his performance. Playing sports is a sign of healthy society and it is my role as a parent to encourage my children to help create such a reality."

- Anwar, Mohammad's father, Al Bireh, Palestine

Mohammad had a dream and PACES is proud to have helped him achieve it.

Sport and Dedication

Our coaches reflect the spirit of PACES. During winter break it gets dark early and the cold weather, in areas at higher elevations, makes it impossible to guarantee the availability of the program at all program locations. Our coaches, on their own initiative, stepped up to remedy this situation. A small but dedicated number of coaches in all three countries chose to continue delivering training sessions. These training sessions were held on a strictly voluntary basis. This demonstrates the dedication of our coaches. It also indicates that a new generation of coaches and sports clubs are emerging, who will be able to provide children in marginalized communities with access to regular sports programs in our absence.

PACES is dedicated to developing the capacity of partner clubs which host our programs. Once a partner club has reached the appropriate level of internal capacity and is able to implement programs independently, PACES redistributes its resources to establish new partnerships, while maintaining contact with previous partners to ensure that the programs already in place are sustainable.

Many of our children and coaches live in the same neighborhoods. Several of our staff report that many PACES children are extremely excited about their practice, that they often walk to their coaches' homes well before the scheduled training time. They want to hurry the coaches along and escort them to the field. Our coaches and children have a special bond.

"I will never forget Fouad, who is 7 years old. He comes to my house, and after knocking on the door several times to remind me that training time is fast approaching. Fouad waits for me, next to my car, so we can go to the training session together!"
"The PACES program is the only window of hope in our village, which is surrounded by the separation wall and separates us from our neighbors and the rest of Palestine."

- Coach Mohamad, Al Walajeh, Palestine



Sport and Persistence

Gaza is a challenging environment to work in. However, since we first established our program in Gaza in 2007, we have involved hundreds of children in our sports program. Our efforts in Gaza mirror our work in the rest of Palestine, as well as in Jordan and Lebanon. Gaza faced serious hardships in 2012, including economic instability. Yet, despite the challenges, the children of Gaza have remained steadfast in exercising their right to lead normal lives. Children in Gaza, like the rest of Palestine, are determined to realize their dreams. PACES is committed to helping them render these dreams a reality.

It is worth noting that PACES has an unyielding position on the adoption and application of appropriate safety measures. We take every measure and precaution to ensure the welfare of the children in our program during military interventions. The children's safety is our first priority.

PACES also encourages communities to support their girls to participate in sport. We emphasize the benefit of sports to the well-being of the child, be it physically, mentally or personally. We are working to change the perception that sport is for boys and men only.

“PACES’ program has contributed to changing the cultural perception of girls playing sports, especially football. Football has always been seen as a male-only sport, but now more people accept it as a sport for females as well.

As a coach, PACES also helped me build my skills by teaching me new training techniques, which I now implement during training sessions.”

- Rawan, a female coach, at SOS Village in Gaza



Sport and Community Interaction

Public awareness of environmental issues is another issue PACES focuses on. We relay to the children, and to the community at large, the importance of taking care of our surroundings at every opportunity. We clean the sports field and surrounding area prior to every training session. Our staff members talk to the children regularly about their relationship to their environment. These efforts actively encourage parents, community leaders, as well as other stakeholders to participate in our environmental awareness initiatives.

For example, PACES program in Jordan partnered with MAKAN on two occasions last year. We spread awareness to the children about important environmental issues, particularly recycling. We covered how and why to recycle water bottles and create self-watering gardens for vegetables and flowers.

This also led to a collaboration effort with the Swedish Embassy. We organized a cleanup initiative at the Scandinavian Forest located close to the Baqaa Refugee Camp. 40 children from the Baqaa Refugee Camp accompanied by PACES staff and coaches and local participants, removed trash and recycled plastic bottles and aluminum cans.

In Lebanon, we organized a football match to promote healthy practices among children with the collaboration of the Lebanese American University (LAU) Health Department in Beirut. The whole event took place around local community organizations. The organization of the event established an important link between health problems (Diabetes), local stakeholders (health clinics, community education organizations, local authorities and sport clubs), community education strategies, and preventive health practices.

In Palestine, we partnered with the Palestine Medical Relief Service to conduct First Aid training courses for all of our coaches. This was an intensive training session spread over three days. All participants were required to complete the course in order to receive their certificate and remain a coach aboard our program. Although this course was initiated to ensure that all of our coaches could perform basic First Aid, if they ever needed to, several coaches put their newly acquired skills to immediate use outside of our program when they encountered accidents and other medical emergencies in their everyday lives.

Sport and Friendship

At the local level, our program brings together children from the same community. Some do not know each other until they join. However, our program sometimes brings together children from different communities. It is during the latter occasions that we witness the power of sports in forming lasting friendships.

Take for example Saqer, an 11 year-old boy from a village on the outskirts of Jerusalem. Saqer is a football enthusiast enrolled at the Abna' Al Quds sports club. He participated in the Gothia Cup tournament in Sweden recently. Since then, Saqer regularly visits our office in Jerusalem, and on several occasions he recalls fondly the experiences that he had in Sweden.

"Before Sweden, I was always afraid when I was on the field. During the tournament though, with all the people watching and being encouraged by my coaches and teammates, I gained a lot of confidence. I was able to overcome my fears."

"Had it not been for PACES, I wouldn't have met and become friends with Mua'th from Nablus, one of my best friends now."

- Saqer, Jabal Al Mukabber, Palestine





Together with Parents we

Together with the Parents

Parents' involvement in their children's lives is the key to stirring cultural change. PACES works tirelessly to engage parents in every stage of the program by inviting them to attend trainings, or offering health and hygiene workshops, and even involving them in pre-tournament orientation and training camps.

"I would like to thank PACES for the opportunity they gave my daughter; Reen. She has always loved football, but wasn't able to play until PACES made it possible."

- Salam; Reen's Father, Beit Sahour, Palestine

Coaching is more than just teaching basic rules and techniques. Our coaches are mentors and counselors too. Coaches must relate to the issues and pressures that the children experience. As such, they are able to help them overcome their challenges, be they physical or mental.



ew parent pot
can do much more

Together with the Parents

Parents' involvement in their children's lives is the key to stirring cultural change. PACES works tirelessly on engaging parents in every stage of the program by inviting them to attend trainings, or offering health and hygiene workshops, and even involving them in pre-tournament orientation and training camps.

"I would like to thank PACES for the opportunity they gave my daughter; Reen. She has always loved football, but wasn't able to play until PACES made it possible."

- Salam; Reen's Father, Beit Sahour, Palestine

Coaching is more than just teaching basic rules and techniques. Our coaches are mentors and counselors too. Coaches must relate to the issues and pressures that the children experience. As such, they are able to help them overcome their challenges, be they physical or mental.

We provide special training for children who participate in international tournaments. We prepare them for what to expect. We start by bringing the children who have been selected from different areas together to practice. They get to know one another, developing trust and comfort. Qualified administrative and technical staff members advise the children on how to take care of themselves and be safe. The children are taught about different cultures; they are also informed about the general behavior guidelines and rules to follow collectively during the period of travel.

Parents play a major role in these preparations. They attend the training camps, prepare food and share meals with the children and staff. They also provide feedback and advice on the entire process.

During the tournaments, parents are eager to be kept abreast of how things are going. So we help them follow their children's performance through Facebook and official tournament websites. We also facilitate communication between the children and their parents regularly by phone during their absence. All this has a strong and positive influence on the children, which is reflected in their performance and in their spirits.

"We like to join in the sport activities too and play along side our children."

- Jamil, the father of Nisreen & Haneen from Bedawee Camp, Lebanon

Helping Achieve Our Partners' Vision

Today, most of our partners – local sports clubs and community centers - are accustomed to how we conduct the PACES program. They embrace our methods and our vision. They value the way in which sports can positively impact communities and build new bonds. In fact, they are an intrinsic part of how we conduct the program, and they share the responsibility of optimizing the training sessions to produce the greatest benefit for our children.

Having a shared vision guarantees a stronger partnership. That's how the quality of our program can be sustained. Over time, we have not only been able to make our vision a reality, but we have also helped our partners realize their vision too. Slowly, they are building and enhancing the role of sports in their communities.



Skills

Committed to learning

COACHES

Coaches are the core element and drivers of our program. As part of our continuous development strategy, we carry out periodic technical workshops for our football, basketball and volleyball coaches. These workshops are conducted by our qualified sports development team. They are fundamental in raising and maintaining the high level of skill of hundreds of coaches in our program. We update them on new physical fitness practices and the latest skills training techniques used in Europe to ensure that they are delivering the best training experience to the children.

SPORTS CLUBS AND COMMUNITY CENTERS

Our program is intent on building the long-term capacity of the communities we work in. We develop the capacities of the sports clubs and the community centers that we partner with. By delivering workshops on administration, coordination and general management to key stakeholders at the host level we seek to ensure that the clubs and centers we work with are able to meet the ongoing needs of their communities. This is the key to promoting the role of sports in the development of healthy communities.

OUR TEAM

We also provide opportunities to develop further the skills of our own staff members. Staff-training sessions are diversified; they range from computer skills development to data collection, time management, report writing, and communication skills.

In 2012, we implemented a program that will enable us to centralize our documentation in many ways – including, monitoring reports, offering management access to critical, real-time information, as well as tracking all program activities. The implementation of this program will assist our management team with trouble-shooting and in transcending, promptly, any challenges which may stand in the way of our staff achieving their assignments.



Skills enhancement

Committed to Learning

COACHES

Coaches are the core element and drivers of our program. As part of our continuous development strategy, we carry out periodic technical workshops for our football, basketball and volleyball coaches. These workshops are conducted by our qualified sports development team. They are fundamental in raising and maintaining the high level of skill of hundreds of coaches in our program. We update them on new physical fitness practices and the latest skills training techniques used in Europe to ensure that they are delivering the best training experience to the children.

SPORTS CLUBS AND COMMUNITY CENTERS

Our program is intent on building the long-term capacity of the communities we work in. We develop the capacities of the sports clubs and the community centers that we partner with. By delivering workshops on administration, coordination and general management to key stakeholders at the host level we seek to ensure that the clubs and centers we work with are able to meet the ongoing needs of their communities. This is the key to promoting the role of sports in the development of healthy communities.

OUR TEAM

We also provide opportunities to develop further the skills of our own staff members. Staff-training sessions are diversified; they range from computer skills development to data collection, time management, report writing, and communication skills.

In 2012, we implemented a program that will enable us to centralize our documentation in many ways – including, monitoring reports, offering management access to critical, real-time information, as well as tracking all program activities. The implementation of this program will assist our management team with trouble-shooting and in transcending, promptly, any challenges which may stand in the way of our staff achieving their assignments.

Gratitude to our Donors and Supporters

Our growth and success during the past six years was only made possible through the generous and continuous financial support of our donors and supporters.

These donations allowed us to meet the growing needs of thousands of deprived children in Palestine, Jordan and Lebanon. Our ability to provide our children with sports programs in the coming years will be even more demanding. Yet, with continued support, we will plant more seeds of success and happiness, while at the same time harvesting what we have worked genuinely hard on nurturing throughout the past years.

The children of PACES would like to thank all our donors and supporters for making this program a sustainable reality.



BOARD OF TRUSTEES

Hani Qattan - Chairman
 Sari Anabtawi - Trustee
 Dr. Mamdouh Barakat - Trustee

GLOBAL ADVISORY BOARD

Bahrain	Timothy Mattar
Ireland	William Jude McGrath
Jordan	Ali Al Husry, Marwan Atalla, Mrs. Lana Habash, Isa Halabi, Dr. Sahar Huneidi, Mrs. Rula Jardaneh, Bassam Kanaan, Hazem Malhas, Samir Murad, Ghassan Nuqul, Mrs. Majd Shweikeh, Mrs. Fairuz Taqi-Eddin, Sharif Zu'bi
Palestine	Dr. Kareem Shehadeh
Saudi Arabia	Ahmad Al-Sari
United Arab Emirates	Mazin Al-Khatib, Mrs. Cyba Audi, Mrs. Rama Chakaki Isam Dahmash, Amjad Habbas, Ayman Khaleq, Samer Khalidi, Amin Shahin
United Kingdom	Amjad Bseisu, Hani Kablawi, Wael Khoury, Emad Morrar
United States	Sabi Kanaan, Prof. Safwan Masri, Isam Salah

YOUNG PROFESSIONALS' BOARD

Jordan	Farah Ghneim, Zeena Murad, Ayah Shashaa
Saudi Arabia	Ramzi Abu Ghosh
United Arab Emirates	Said Murad, Ibrahim Tadros
United Kingdom	Khaled Ghafari, Hikmat Lubbadah

SENIOR EXECUTIVE MANAGEMENT

REGIONAL MANAGEMENT

Deputy Executive Director Manager, Program Audit and Procurement	Philip Schatz Rania Arna'out
Manager, Sports Development Assistant to the Chairman Finance and Systems Officer	Mohammed Sabbah Ahmad Bukhari Raja' Khader

PALESTINE

Country Manager	Amin Al Ahmad
Deputy Country Manager Manager, Sports Program	Nahed Abu Sneineh Dr. Jamal Abubshara

JORDAN

Country Manager Manager, Sports Program	Suhair Muhye Al Deen Ismail Awadat
--	---------------------------------------

LEBANON

Country Manager Executive Manager	May Adada Rabih Salah
--------------------------------------	--------------------------

MERCY CORPS
THE KING BAUDOIN FOUNDATION UNITED STATES
UNITED NATIONS DEVELOPMENT PROGRAMME
WORLD EMERGENCY RELIEF

NIKE INC.
THE COCA-COLA FOUNDATION
SOROS FUND CHARITABLE FOUNDATION (Matching Gifts Program)
GEORGE & RHONDA SALEM FAMILY FOUNDATION
CONVERSE INC.
OBJECT DC
KIBLAWI FOUNDATION
CONTRACK

VITOL CHARITABLE FOUNDATION
HSBC
DEUTSCHE BANK
CLARANET LIMITED
FORTE SECURITIES LTD
BREWIN LEIGHTON PAINSER LLP
BARCLAYS
PEMBROKE CAPITAL
DEPARTMENT OF FOREIGN AID IRELAND
THE LINBURY TRUST
UNOSDP
TAMARI FOUNDATION
THE GOTHIA CUP

TRAFIGURA FOUNDATION
OFID (OPEC Fund for International Development)
MANCHESTER CITY FOOTBALL CLUB
EUROPE ARAB BANK
THE BRITISH GOVERNMENT
REPUBLIC OF FRANCE
THE NORWAY CUP
THE AMJAD & SUHA BSEISU FOUNDATION
THE FOUNDATION FOR INTERNATIONAL EDUCATION
ASFARI FOUNDATION
CHARITABLE FOUNDATION SYMPHYSIS ANGEL FUND

NORTH AMERICA

EUROPE

MIDDLE EAST

OXFAM
THE HARIRI FOUNDATION
LOTHAN YOUTH ACHIEVEMENT CENTER (LoYAC)
INJAZ
SHAREK YOUTH FORUM
AUGUSTA VICTORIA HOSPITAL
ST. JOHN EYE HOSPITAL
AMIDEAST
MICROFUND FOR WOMEN
SOS CHILDREN'S VILLAGE
WI'AM
DEFENSE FOR CHILDREN INTERNATIONAL
PALESTINE MEDICAL RELIEF SOCIETY
AL-RIYADI CLUB

SULIMAN S. OLAYAN FOUNDATION
CCC
AL HUSSAM HOLDING
M. DAHLEH LAW FIRM
ABRAAJ CAPITAL
CAPITAL BANK JORDAN
ARAMEX INTERNATIONAL
UNION BANK OF JORDAN
AL-NOOR FOUNDATION
SHEHADEH LAW FIRM
AL TAMIMI & CO.
NATIONAL PAINTS FACTORIES CO. LTD SAYEGH GROUP
PADICO
NAHAS LAW FIRM, BEIRUT
NATIONAL BEVERAGE COMPANY OF PALESTINE
BIRZEIT PHARMACEUTICAL SUPPLY CO.
AMAN FOUNDATION
ARABIA INSURANCE COMPANY
TALAL & MAHA SHAIR FOUNDATION
OPTIMIZA

HIKMA PHARMACEUTICALS
AL JABER ENGINEERING LLC
AL-GURG-FOSROC, DUBAI
ASIAN FOOTBALL DEVELOPMENT PROJECT
SALAM INTERNATIONAL QATAR
RUBICON GROUP HOLDINGS
KHALID ALI ALTURKI & SONS (ALTURKI)
ATICO
SHAKOUR ABU GHAZALEH ENDOWMENT FUND
PAL-TEL FOUNDATION FOR COMMUNITY DEVELOPMENT
AL-MAL CAPITAL
T. GARGOUR & FILS CO
CAIRO AMMAN BANK
PALESTINE INVESTMENT FUND (PIF)
BB HOLDINGS SAL
LIN SCAN
EMIRATES LINK GROUP

RED CRESENT SOCIETY OF THE UNITED ARAB EMIRATES
MACE CONTRACTORS COMPANY LLC
FOSAM-COMAPNY LTD. SAUDI ARABIA
BAYT.COM
e.CONSTRUCT
AL FADL TRUST
SABA CONSULTANTS
AGFUND (Arab Gulf Programme for Development)
NSTYLE INTERNATIONAL
SAUDI ARABIAN COMPANY FOR COMFORTERS AND PILLOWS
RAWABI HOLDING
THE PONTIFICAL MISSION
ASTRA
PALESTINE INVESTMENT BANK
JORDAN COMMERCIAL BANK



PACES

Palestine Association for Children's Encouragement of Sports
(A company limited by guarantee)

SUMMARIZED FINANCIAL STATEMENTS

For the year ended 31 December 2012

Charity No. 1117085
Company No. 5840150

PACES
PALESTINE ASSOCIATION FOR CHILDREN'S ENCOURAGEMENT OF SPORTS
SUMMARISED BALANCE SHEET

As at 31 December 2012

	2012	2011	2010
	\$	\$	\$
Current Assets			
Debtors	289,667	151,977	191,771
Cash at bank in hand	205,277	132,620	101,341
	494,944	284,597	293,112
Creditors: Amounts falling due within one year	(92,870)	(122,427)	(112,065)
Net Current Assets	402,074	162,170	181,047
Total Assets less Current Liabilities	402,074	162,170	181,047
Funds Balances			
Unrestricted Funds	402,074	162,170	181,047
	402,074	162,170	181,047

PACES
PALESTINE ASSOCIATION FOR CHILDREN'S ENCOURAGEMENT OF SPORTS
SUMMARISED STATEMENT OF FINANCIAL ACTIVITIES

For the year ended 31 December 2012

	Year to 31 December 2012	Year to 31 December 2011	Year to 31 December 2010
	\$	\$	\$
Income			
Voluntary income			
Cash donations	2,334,324	1,991,952	1,825,399
Gifts in-kind	694,805	1,842,791	1,847,722
	3,029,129	3,834,743	3,673,121
Expenses			
Charitable activities			
Direct sport activities	(2,432,110)	(3,350,199)	(3,423,793)
Project coordinators' salary and other administration expenses	(350,307)	(432,280)	(345,006)
Foreign exchange translation	40,344	(33,894)	(13,486)
Accountancy fee	(5,447)	(4,812)	(3,866)
	(2,747,520)	(3,821,185)	(3,786,151)
Governance costs			
Legal costs of running the charity	(31,119)	(21,707)	(16,018)
Consultancy fees	-	-	(5,500)
Audit fee	(9,509)	(8,822)	(7,886)
Audit fee prior year underprovision	(1,077)	(1,906)	(422)
	(41,705)	(32,435)	(29,826)
Total expenses	(2,789,225)	(3,853,620)	(3,815,977)
Net movement in funds	239,904	(18,877)	(142,856)
Total funds brought forward	162,170	181,047	323,903
Total funds carried forward	402,074	162,170	181,047

PACES

Palestine Association for Children's Encouragement of Sports

The information provided here is not the full statutory accounts but is a summary of the information which appears in the full financial statements. These summarised figures may not contain sufficient information to allow for full understanding of the financial affairs of the charity. For further information the full annual account, including the auditor's report, should be consulted. The Statement of the Financial Activities has been translated into US Dollars from UK Sterling at the average rate for the period, and the balance sheet has been translated at the closing rate. The full accounts have been audited and given an unqualified opinion.

The full accounts were approved by the Trustees on 4 April 2012 and a copy will be submitted to the Registrar of Companies. The auditor has issued an unqualified opinion on the full annual financial statements and on the consistency of the Councils' report with those annual statements. The report on the full annual financial statements contained no statement under section 498(2)(a) or 498(2)(b) or 498(3) of the Companies Act 2006.

H A H Al Qattan


Trustee *17 Mar 2013*

Independent Auditors' statement to the Trustees of the Palestine Association for Children's Encouragement of Sports

We have examined the summarised financial statements of the Palestine Association for Children's Encouragement of Sports for the year ended 31 December 2012.

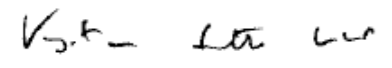
Respective responsibilities of trustees and auditors

The Trustees are responsible for preparing the summarised financial statements in accordance with applicable United Kingdom Law. Our responsibility is to report to you our opinion on the consistency of the summarised financial statements with the full annual financial statements and Trustees' annual report and its compliance with the relevant requirements of section 427 of the companies Act 2006 and the regulations made thereunder.

We conducted our work in accordance with Bulletin 2008/3 issued by the Auditing Practices Board. Our report on the company's full annual financial statements describes the basis of our opinion on those financial statements and on Councils' report.

Opinion

In our opinion the summarized financial statements are consistent with the full financial statements and the Trustees' Annual report of the Palestine Association for Children's Encouragement of Sports for the year ended 31 December 2011, and complies with the applicable requirements of section 427 of the Companies Act 2006, and the regulations made thereunder.



Kingston Smith LLP
Chartered Accountants and Registered Auditors
Devonshire House
60 Goswell Road
London EC1M 7AD

6/3/2013

